# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K

# CURRENT REPORT Pursuant To Section 13 OR 15(d) Of The Securities Exchange Act Of 1934



Date of report (Date of earliest event reported) <u>December 9, 2003</u>						
PHOTRONICS, INC.						
(Exact name of registrant as specified in its charter)						
<b>Connecticut</b>	0-15451	06-0854886				
(State or other jurisdiction	(Commission	(IRS Employer				
of incorporation)	File Number)	Identification Number)				
(Former name or former address, if changed since last report)						

#### **Item 5. Other Events**

On December 9, 2003, the Company issued a press release reporting fiscal 2003 fourth quarter and full year sales and earnings results for the period ended November 2, 2003. A copy of the press release is attached to this 8-K.

### <u>Item 7</u>. <u>Financial Statements and Exhibits</u>

(c) Exhibits

99.1 Press Release dated December 9, 2003.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PHOTRONICS, INC.				
(Registrant)				

DATE December 9, 2003

BY /s/ Sean T. Smith

Sean T. Smith

Vice Precident and Chief Financial

Vice President and Chief Financial Officer

# PHOTRONICS, INC.

# EXHIBIT INDEX

Exhibit No.

**Subject Matter** Press Release dated December 9, 2003. 99.1

For Further Information: Michael W. McCarthy VP- Corporate Communications Photronics, Inc. (203) 775-9000 mmccarthy@brk.photronics.com

Jane Ryan Account Director MCA (650) 968-8900 jryan@mcapr.com

FOR IMMEDIATE RELEASE December 9, 2003

### PHOTRONICS REPORTS FOURTH QUARTER RESULTS

BROOKFIELD, Connecticut December 9, 2003 -- Photronics, Inc. (Nasdaq:PLAB), the world's leading sub-wavelength reticle solutions supplier, today reported fiscal 2003 fourth quarter and full year sales and earnings results for the period ended November 2, 2003.

Sales for the fourth quarter of fiscal 2003 were \$91.5 million, up 1.6%, compared to \$90.1 million for the fiscal fourth quarter of 2002. Sequentially, sales were 1.1% higher than the \$90.5 million reported in the third quarter of fiscal 2003. Net income for the fourth quarter of fiscal 2003 amounted to \$3.1 million, or \$0.10 per diluted share, compared to a net loss of \$10.3 million or \$0.32 per diluted share for the fourth quarter of fiscal 2002. The fourth quarter of fiscal 2002 included the after-tax effect of two previously announced items: a consolidation charge of \$10.0 million, or \$0.31 per diluted share, resulting from the closure of certain manufacturing operations and a workforce reduction, and a net gain of \$1.7 million, or \$0.05 per diluted share, from the repurchase of the Company's 6% Convertible Subordinated Notes.

Sales for fiscal 2003 amounted to \$348.9 million, down 9.8% from the \$386.9 million for fiscal 2002. The net loss for fiscal 2003 totaled \$48.2 million or \$1.50 per diluted share compared to a net loss of \$4.9 million, or \$0.16 per diluted share for fiscal 2002. The results for fiscal 2003 included consolidation and early extinguishment charges totaling \$40.8 million after tax, or \$1.27 per diluted share. Consolidation, restructuring and related charges in fiscal 2003 totaled \$39.9 million, or \$1.24 per diluted share after tax, were recorded in a previously announced consolidation of the Company's North American operating infrastructure that included, among other items, the closure of its Phoenix, Arizona manufacturing facility and a reduction in its work force. The net loss for fiscal 2003 also includes the impact of an early extinguishment charge of \$900 thousand, or \$0.03 per diluted share, associated with the Company's redemption of all of its previously outstanding \$62.1 million 6% Convertible Subordinated Notes.

In commenting about Photronics' financial performance and position at the end of the year, Sean Smith, Chief Financial Officer, noted, "In the face of a challenging operating environment, the Company's dedicated team of employees around the world rose to the challenge of generating free cash flows and strengthening our balance sheet in fiscal 2003. In analyzing their achievements, it is clear that as structured, Photronics' operating model has significant leverage with incremental revenue growth. Increased manufacturing efficiencies and the benefits of infrastructure consolidation enabled the Company to improve operating income in the second half of 2003 and generate free cash at levels that enabled the steady reduction of long-term debt during the second half of the fiscal year. Additionally, the Company paid down all our \$11 million in borrowings outstanding under our \$100 million credit facility." Mr. Smith concluded, "Working capital is at its highest level in years. As our global semiconductor customers see increasing momentum develop in their business, they know they have a strategic supplier in Photronics that is focused on delivering efficiency and that has a strong financial position to support them irrespective of cyclical factors."

Dan Del Rosario, Chief Executive Officer, stated, "In planning for fiscal 2003, the management team set a number of very aggressive operating and financial goals for this Company. Tough decisions were made, but by adhering to our strategic plan we were able to achieve our goals and at the same time position the Company for further operating and financial performance improvement." Mr. Del Rosario added, "Photronics' competitive position is quite strong in the global regions it serves, supported by its commitment to customer service and a rapidly expanding technological capability. Throughout the year, semiconductor companies have made considerable progress in improving their 130-nanometer and below yields at the wafer level, a situation in which Photronics' mask sets have played a role. As end market demand begins to show some strength after the holiday build up, we believe we will see increased design releases in 2004, particularly for advanced wafer process nodes. Photronics' global infrastructure, reliable performance and new high-end qualifications with leading customers in Asia, Europe and North America should enable the Company to further extend its strategic customer relationships and leadership position as the photomask technology and services supplier of choice."

A conference call with investors and the media to discuss these results can be accessed by logging onto Photronics' web site at www.photronics.com, then clicking on the "Conference Calls" button in the upper right hand corner of the home page. The call is scheduled for 8:30 a.m. Eastern Standard Time on Wednesday, December 10<sup>th</sup> and will be archived for instant replay access until the Company reports its fiscal first quarter results in February 2004. The live call dial-in number is (706) 634-5086.

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Photronics is a leading worldwide manufacturer of photomasks. Photomasks are high precision quartz plates that contain microscopic images of electronic circuits. A key element in the manufacture of semiconductors, photomasks are used to transfer circuit patterns onto semiconductor wafers during the fabrication of integrated circuits. They are produced in accordance with circuit designs provided by customers at strategically located manufacturing facilities in Asia, Europe, and North America. Additional information on the Company can be accessed at www.photronics.com.

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Certain statements in this release are considered "forward looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All forwardlooking statements involve risks and uncertainties. In particular, any statement contained in this release regarding the consummation and benefits of future acquisitions, expectations with respect to future sales, financial performance, operating efficiencies and product expansion, are subject to known and unknown risks, uncertainties and contingencies, many of which are beyond the control of the Company. These factors may cause actual results, performance or achievements to differ materially from anticipated results, performances or achievements. Factors that might affect such forward looking statements include, but are not limited to, overall economic and business conditions; the demand and receipt of orders for the Company's products; competitive factors in the industries and geographic markets in which the Company competes; changes in federal, state and foreign tax requirements (including tax rate changes, new tax laws and revised tax law interpretations); the Company's ability to place new equipment in service on a timely basis; interest rate fluctuations and other capital market conditions, including foreign currency rate fluctuations; economic and political conditions in international markets; the ability to obtain a new bank facility or other financings; the ability to achieve anticipated synergies and other cost savings in connection with acquisitions and productivity programs; the timing, impact and other uncertainties of future acquisitions and investments; the seasonal and cyclical nature of the semiconductor industry: the availability of capital: management changes: damage or destruction to our facilities by natural disasters, labor strikes, political unrest or terrorist activity; the ability to fully utilize its tools; the ability of the Company to receive desired yields, pricing, product mix, and market acceptance of its products; changes in technology; and other risks and uncertainties set forth in the Company's SEC filings from time to time. Any forward-looking statements should be considered in light of these factors. The Company assumes no obligation to update the information in this release.

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### PHOTRONICS, INC. AND SUBSIDIARIES Consolidated Condensed Statements of Operations

(in thousands, except per share amounts)

	Three Months Ended			Ended	Year Ended			
	November 2, 2003		November 3, 2002		November 2, 2003		November 3, 2002	
Net sales	\$	91,489	\$	90,058 \$	348,884	\$	386,871	
Costs and expenses: Cost of sales		62,090		67,386	250,687		276,451	
Selling, general and administrative		13,544		14,398	56,154		57,973	
Research and development Consolidation, restructuring and related charges		7,491 -		7,878 14,500 <sub>(a)</sub>	29,965 42,000 <sub>(b)</sub>		30,154 14,500 <sub>(a)</sub>	
Operating income (loss)		8,364		(14,104) <sub>(a)</sub>	(29,922) <sub>(b)</sub>		7,793 <sub>(a)</sub>	
Other expense, net		(2,431)		(2,039) <sub>(c)</sub>	(11,743) <sub>(d)</sub>		(13,291) <sub>(c)</sub>	
Income (loss) before income taxes and minority interest		5,933		(16,143) (a) (c)	(41,665) <sub>(b)(d)</sub>	_	(5,498) <sub>(a)(c)</sub>	
Income tax provision (benefit)		1,722		(7,419) <sub>(a) (c)</sub>	924 <sub>(b)(d)</sub>		(7,019) <sub>(a)(c)</sub>	
Income (loss) before minority interest		4,211	_	(8,724) (a) (c)	(42,589) <sub>(b)(d)</sub>	_	1,521 <sub>(a)(c)</sub>	
Minority interest		(1,088)		(1,584)	(5,573)		(6,378)	
Net income (loss)	\$	3,123	\$	(10,308) (a) (c) \$	(48,162) <sub>(b)(d)</sub>	\$	(4,857) <sub>(a)(c)</sub>	
Earnings (loss) per share: Basic	\$	0.10	\$	(0.32) <sub>(a) (c)</sub> \$	(1.50) <sub>(b)(d)</sub>	\$	(0.16) <sub>(a)(c)</sub>	
Diluted	\$	0.10	\$	(0.32) (a) (c) \$	(1.50) <sub>(b)(d)</sub>	\$	(0.16) <sub>(a)(c)</sub>	
Weighted average number of common shares outstanding:			_					
Basic		32,388		32,022	32,144		31,278	
Diluted	_	32,776		32,022	32,144	_	31,278	

# PHOTRONICS, INC.AND SUBSIDIARIES Consolidated Condensed Balance Sheets (in thousands)

November 2,	November 3,
2003	2003

\$

#### **Assets**

Current assets:

<sup>(</sup>a) Includes consolidation charges incurred in the fourth quarter of 2002 of \$14.5 million (\$10.0 million after tax, or \$.31 per share for the fourth quarter, \$.32 per share for the year) in connection with the Company's closing its manufacturing facility in Milpitas, California and the reduction of its North American work force.

<sup>(</sup>b) Includes consolidation charges incurred in the second quarter of 2003 of \$42.0 million (\$39.9 million after tax or \$1.24 per diluted share) in connection with the Company's closing its manufacturing facility in Phoenix, Arizona and consolidation of the Company's North American operating infrastructure.

<sup>(</sup>c) Includes a net gain in the fourth quarter of 2002 of \$2.6 million (\$1.7 million after tax, or \$.05 per share) from the repurchase of a portion of the Company's 6% convertible notes.

<sup>(</sup>d) Includes early extinguishment charge incurred in the third quarter of 2003 of \$.9 million after tax or \$.03 per diluted share in connection with the early redemption of the Company's 6% \$62.1 million convertible notes due June 2004.

Accounts receivable Inventories Other current assets	59,579 14,329 34,161	62,5 19,9 37,4	48
Total current assets Property, plant and equipment, net	339,882 387,977	249,0 443,8	
Intangible assets, net Other assets	118,892 18,789	121,2 18,3	
	\$ 865,540	\$ 832,4	42
<u>Liabilities and Shareholders' Equity</u>			
Current liabilities: Current portion of long-term debt Accounts payable Other accrued liabilities	\$ 5,505 43,997 31,871	\$ 5 10,6 57,4 38,9	01
Total current liabilities	81,373	107,0	
Long-term debt Deferred income taxes and other liabilities	368,307 54,723	296,7 44,5	
Minority interest	52,808	44,9	
Shareholders' equity	 308,329	339,1	15
	\$ 865,540	\$ 832,4	42

# PHOTRONICS, INC.AND SUBSIDIARIES <u>Consolidated Condensed Statements of Cash Flows</u> (in thousands)

**Year Ended** 

\$

214,777 \$

113,944

#### November 2, November 3, 2003 2002 Cash flows from operating activities: Net loss (48,162) \$ (4,857)Adjustments to reconcile net loss to net cash provided by operating activities: 85,097 83,187 Depreciation and amortization 42,000 Consolidation, restructuring and related charges 14,500 Changes in assets and liabilities and other 4,297 43,572 Net cash provided by operating activities 83,232 136,402 Cash flows from investing activities: Deposits on and purchases of property, plant and equipment (47,022)(126,462)Other (930)(14,268)Net cash used in investing activities (47,952)(140,730)Cash flows from financing activities: Repayment of long-term debt, net (86,535)(115,174)Proceeds from issuance of common stock 5,501 4,590 Issuance of convertible debt, net 145,170 193,237 Net cash provided by financing activities 64,136 82,653 Effect of exchange rate changes on cash flows 1,417 935 Net Increase in cash and cash equivalents 100,833 79,260 Cash and cash equivalents, beginning of year 113,944 34,684

Cash and cash equivalents, end of year